DD/R-Org.

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Memo for DCI

Subj: Organization of the Office of the Deputy Director (Research)

- 1. This is an aide memoire for your conversation with Dr. Scoville on the organization of $\ensuremath{\text{DD}/\text{R}}\xspace$.
- 2. You will recall that during the discussion of the working group we had many sessions on the work of the DD/R and what it should or should not include. The DD/R at the present time has acquired DPD.

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Other elements that were suggested for inclusion in the DD/R area were the Office of Scientific Intelligence from the DD/I and the Technical Services Division from DD/P, plus certain other res search and development elements that presently exist in the Office of Communications.

- 3. With reference to the Office of Scientific Intel there have been extended discussions between Dr. Scoville, Dr. Cline and myself and it boils down to this. The DD/I feels that if he loses OSI, he will simply have to recreate an OSI in order to do his job $\dot{\textbf{x}} \dot{\textbf{x}} \dot{\textbf{x}} \dot{\textbf{x}}$ of intelligence production and estimation. The DD/R obviously would like to have OSI $\dot{\textbf{x}}$ not only in order to centralize all scientific and technical efforts in one place, but also for the reservoir of talent that it provides.
- 4. There have also been extensive discussions on TSD between the DD/P, the DD/R, Chief, TSD and myself. DD/P feels most strongly that most of TSD including the research elements should remain in the DD/P. DD/P on the other hand has indicated willingness to transfer certain projects to the DD/R. The DD/R would like to have all TSD research and development transferred to his area and feels that the items DD/P is willing to transfer are "cats and dogs."
- 5. After considerable study of this problem it would appear to me preferable to allow the DD/R to grow by evolution and accretion rather than any drastic surgery on either DD/I or DD/P. I believe the DD/R has a tremendous responsibility and a burden in the two major projects for which he is now responsible. However, I believe that he should be given a high priority for borrowing or acquiring personnel, when needed, from either the DD/I or DD/P. Further, I think he should head and direct a scientific and technical career service for those individuals in the DD/I or DD/P who would prefer to belong to such a service rather than the DD/I or the DD/P career service. Finally, I would recommend that he be given authority to recruit personnel and develop his own research and development complement with a broad charter as to the areas for coverage.

(signed)
Lyman B. Kirkpatrick
Executive Director